Andrew J. Smith. J.D.

Horizon First Advocacy, Founder and Principal

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SUMMARY OF QUALIFICATIONS

Skilled public policy and advocacy professional with more than two decades of county and state government experience, including 13 years at the Association of Oregon Counties. Detailed background in the arenas of healthcare/Medicaid, behavioral health, public safety, public health, housing, water, and veterans. Successful history of convening and collaborative governance. Track record of proven funding advocacy.

Collaboration and Innovation

- Helped create and champion a successful **Project Turnkey** housing program in partnership with counties, cities, state agencies, local non-profits, the private sector and philanthropy (\$74.7 million in 2021 and \$50 million in 2023).
- Supported Commissioners in their converging role and managed a team of five contractors as part of \$500,000 US Department of Transportation planning grant to help improve the quality and safety of the 362 mile Oregon Coast Trail.
- Helped launch and manage a \$1.8 million US Bureau of Justice/PEW Charitable Trust Foundation grant to support a front-line, dedicated staffing model for six Local Public Safety Coordinating Councils (LPSCCs).
- Helped successful legislative partnership to refer Ballot Measure 96 (2016) to the voters; nearly tripled state funding for veterans services from \$10.4 million to \$27.2 million.

Facilitation, Management and Communication

- Served as 2012-13 Human Services Coalition of Oregon Co-Chair to support the mission of building trusted relationships with state legislators, training of fellow human services advocates, and mobilization of community partners.
- As a Committee Administrator, responsible for timely and thorough bill analysis, communications and cooperative work among a diverse group of state legislators.
- Excellent legal research and writing abilities; ability to multitask in dynamic, high pressure environments.
- As a Naval Officer, had leadership responsibilities for a Division of 30 personnel. Managed operation of a satellite communication system, the ship's small boats, and helicopter safety equipment.

Staff, Policy Development and Strategic Implementation Skills

- As a senior political staffer, lobbyist and County Solutions Director at the Association of Oregon Counties, helped advance the priorities of 120 elected County Commissioners in Oregon's 36 Counties.
- As staff to a County Executive, developed a broad understanding of local systems of care, including mental health, public health, alcohol and drug treatment, jails, courts and public safety, community health clinics, IDD, housing, senior services, early childhood programs and programs for youth and teens.
- Experienced policy advocate and statewide association representative in interactions with Oregon's State Legislature, Governor's Office, National Association of Counties, cities, state agencies, non-profits, community groups, consumers and family members.

EDUCATION

J.D., University of Oregon School of Law, May 1997: Symposium Editor, *Journal of Environmental Law and Litigation*, 1997; Meritorious Brief Award Winner, 1995; Top 15% of Class. Active member of Oregon State Bar.

Commissioned Officer, US Navy, 1989-93; 4-Year Naval Officer Training Corps (NROTC), UC-Berkeley, June 1989. B.A., International Relations, Stanford University, June 1989; Stanford in Berlin Program 1987.

PROFESSIONAL EXPERIENCE

Founder and Principal, Horizon First Advocacy, October 2023 to Present

- Horizon First Advocacy (HFA) helps clients navigate and prevail in Oregon's federal, state, and local government arenas to seize opportunities and solve problems.
- Expertise in arenas of housing, veterans, behavioral health, Medicaid/Oregon Health Plan, public health and water.

Legislative Assistant, State Representative Jason Kropf (HD-54) February 2023 to June 2023

- Provided policy analysis support for Representative's participation on the House Climate, Energy and Environment Committee. Provided front line constituent services, including coordination with Oregon Congressional delegation on federal issues. Strong understanding of committee rules and processes.
- Assisted in a variety of staffing functions including budget priority development, calendaring, constituent newsletter content, bill tracking and meetings with advocates and stakeholders.

Director, County Solutions, Association of Oregon Counties (AOC) October 2020 to December 2022

- Provided technical assistance: capacity building, coordination, and project implementation support in areas of mental health-public safety, housing creation, economic development and water planning.
- Spurred innovation and cross-sector collaborative partnerships among local, state, and federal government; nonprofits; the private sector; and philanthropy.

Policy Manager, Association of Oregon Counties (AOC) 2015 to 2020

- Served County Commissioners in legislative and budget advocacy and community-based problem solving.
- Policy areas included Medicaid, behavioral health, public health, public safety, veterans and housing.

Legislative Liaison, Association of Oregon Community Mental Health Programs (AOCMHP) 2010 to 2015

• Worked closely with human service advocates, consumers, Governor's staff, and legislators to support budget and policy priorities of Intellectual and County Developmental Disability services and Local Mental Health Authorities.

State of Oregon, 2007-2010

• Committee Administrator; Deputy Human Services Policy Advisor for Governor Kulongoski; Legislative Liaison for the Oregon Commission on Children and Families. Helped advance a continuum of strategic investments in child welfare, education, healthcare and teen risk arenas. As the Legislative Liaison for the Addictions and Mental Division of OHA, advocated for the policy initiatives and spending priorities of a \$752 million budget.

Constituent Services Director, Office of Diane Linn, Multnomah County Chair, Portland, OR 2001-2006

- Problem solver for citizens encountering challenges across the entire portfolio of county services.
- Established working relationships with senior management across six departments of organization.

General Practice Litigator, Spaulding Cox & Schaeffer, LLP, Portland, OR 1998-2001

- Member in four-person plaintiffs' firm; experience in motion practice, mediation, arbitration and negotiation.
- Represented individuals in civil rights, personal injury, wage claims and domestic relations.

Law Clerk, United States District Court, Honorable Malcolm F. Marsh, Portland, OR, 1997

- Reviewed briefs and petitions to identify and analyze legal issues.
- Drafted legal memoranda, opinions and orders; participated in trials, hearings and settlement conferences.

Teaching Assistant, University of Oregon President Dave Frohnmayer, Eugene, OR, 1995

- Helped research and compile a course reader for a leadership theory seminar.
- Assisted in the development of a theoretical framework and a teaching methodology.

United States Naval Officer, USS REASONER FF-1063, San Diego, CA, 1989-93

• Veteran, Operation Desert Shield: Enforcement of Iraq naval embargo in Strait of Hormuz, Persian Gulf. Participated in an at-sea DEA law enforcement sting operation which confiscated \$35 million of cocaine. Cited by Commanding Officer as one of the top two junior officers. Legal Officer: Represented the ship in all legal matters, drafted findings-of-fact incident reports and conducted service member administrative separation proceedings. Deck Officer: Managed small boats; deck equipment and anchors. Communications Officer: Managed the operation of a multi-million dollar shipboard

satellite communications system. Public Affairs Officer: Planned and directed the distribution of food and hygienic supplies to a convalescent home in Curacao, Netherlands Antilles.

• Honors graduate: Naval Legal Officer School and Shipboard Engineering School.

COMMUNITY SERVICE/INTERNSHIPS

Board Member, Dual Diagnosis of Oregon, 2015-present: A peer-support program focused on helping individuals who suffer from both mental illness and substance abuse. Program was founded in Oregon in 1997 and has led to creation of over 100 locally run chapters across Oregon; has been expanded to more than ten states and five countries.

Filipino American Friendship Club of Oregon, 2006-present: Support community service efforts and cultural learning experiences, including food events, children's traditional tinikling dance performances and Debutantes Formal Balls.

Oregon State Bar, New Lawyers Division, 1998-2005: Volunteer of the Year Award, 1999; Chair, 2004.

Intern, Governor Kitzhaber's Office of Legal Counsel, 1997.